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A selection of papers & presentations to professional bodies by Martyn Phillips of Team Focus is listed below.

VALUE MANAGEMENT

- VM.21 HARNESSING THE FULL POWER OF THE VALUE METHODOLOGY; Mannheim, Germany, May 2019
- VM.20 FUNCTION ANALYSIS TO STIMULATE CREATIVITY; Vienna, Austria, October 2018
- VM.19 THE VM WOW AND HOW TO GET IT; Keynote presentation, Edmonton, Alberta, October, 2018
- VM.18 AN AGILE VM APPROACH TO MATCH CHANGING PROGRAM & PROJECT DELIVERY METHODS; Austin, Texas, June 2018
- VM.18 ENHANCING THE VM WORK PLAN FOR BETTER OUTCOMES; Philadelphia, Pennsylvania, August 2017
- VM.17 A FRAMEWORK FOR MAXIMIZING THE POWER OF THE VALUE METHODOLOGY; Niagara Falls, Ontario, June 2016
- VM.16 EXPLORING POSSIBILITIES & CREATING
 SUSTAINING SOLUTIONS, BUT WHICH APPROACH
 TO VM SHOULD I USE? Hong Kong, May 2015

- VM.15 IN SEARCH OF VALUE CLOSING THE GAP TO ACHIEVE HIGH PERFORMANCE PROGRAMS & PROJECTS; Hong Kong and Oct 2013
- VM.14 FULLY INTEGRATED VE FOR GREATER PERFORMANCE GAINS (co author); Tokyo, Japan, October 2013, and, Montreal, Quebec, November 2013
- VM.13 DRIVING BEST VALUE PORTFOLIOS, PROGRAMS
 PROJECTS THROUGH VALUE ASSURANCE; Hong Kong,
 December 2012 and Washington, DC, June 2013
- VM.12 IN SEARCH OF VALUE, INTERNATIONAL EXAMPLES OF PROJECT IMPROVEMENT; Turkish Republic of Northern Cyprus, February 2012
- VM.11 VALUE ENGINEERING AND THE OVERALL VALUE
 ASSURANCE & RISK MANAGEMENT PROCESS; Tokyo,
 Japan, October 2010
- VM.10 COMPARISON OF VARIOUS VALUE MANAGEMENT PRACTICES; Taipei, Taiwan, October 2010
- VM.9 FROM VALUE MANAGEMENT TO VALUE ASSURANCE; Hong Kong, October 2008

- VM.8 A VALUE and RISK MANAGEMENT APPROACH to PROJECT DEVELOPMENT; London, UK, May 2002
- VM.7 A HOLISTIC APPROACH to FACILITATION; Hong Kong, May 2002
- VM.6 PRACTICAL APPLICATIONS OF THE VALUE SPIRALLING TECHNIQUE; Tokyo, Japan, November 2001
- VM.5 VALUE ENGINEERING: A HANDS-ON TOOL FOR PROJECT DEVELOPMENT AND VALUE ENHANCEMENT FOR DESIGNBUILD; Calgary, Alberta, June 2001
- VM.4 THE APPLICATION OF VALUE CIRCLES FOR ENHANCED PROJECT PERFORMANCE; Fort Lauderdale, Florida, May 2001
- VM.3 PERFORMING VALUE STUDIES WITH PIZZAZZ, OOMPH & SUBSTANCE: Lessons Learned; Reno, Nevada, June 2001
- VM.2 CUSTOMER FOCUSED CONCEPT DEVELOPMENT and CONTINUOUS VALUE IMPROVEMENT; Hong Kong, Nov. 2000

VM.1 THE USE OF THE VALUE METHODOLOGY TO SHAPE AND ACCELERATE THE PROJECT DEVELOPMENT PROCESS FROM INCEPTION TO COMPLETION; Montreal, Quebec April 1999; Hangzhou, China, May 1999; Calgary, Alberta, June 1999

PROJECT MANAGEMENT

- PM.14 INTEGRATING PROJECT AND VALUE

 MANAGEMENT FOR GREATER PERFORMANCE

 GAINS (CO-AUTHOR); Chicago, June 2014 and

 Toronto, Canada, November 2014
- PM.13 DRIVING HIGH PERFORMANCE PROGRAMMES & PROJECTS FOR STAKEHOLDER SATISFACTION & SUCCESSFUL OUTCOMES; Singapore, May 2014
- PM.12 RISK MANAGEMENT IN ENGINEERING PROJECT MANAGEMENT; Edmonton, Alberta, November 2010, March and November 2011:

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PROJECT MANAGEMENT

(Continued)

- PM.11 VALUE MANAGEMENT AN EFFECTIVE AID TO PROJECT MANAGEMENT; Edmonton, Alberta, April 2010
- PM.10 Sharpening the Performance Edge: PROJECT DELIVERY ENHANCEMENT THROUGH VALUE ASSURANCE; Hong Kong, November 2003
- PM.9 RESULTS ORIENTED PERFORMANCE Using the Project Performance Enhancement Approach; Edmonton, Alberta, June 2002
- PM.8 Value is in the Eye of the Beholder, Part 1: A
 FRAMEWORK FOR SMART PROJECT DEVELOPMENT
 AND SERVICE ENHANCEMENT; Denver, Colorado, May
 2002
- PM.7 THE USE OF THE VM FOR PROJECT CONCEPT
 DEVELOPMENT AND CONTINUOUS VALUE
 IMPROVEMENT FOR PROJECT COST MANAGEMENT;
 Beijing, China, May 2001

- PM.6 FOCUSING THE PROGRAM, PROJECTS & TEAMS: STRATEGIC CHOICE AND DEFINING PROGRAM DIRECTION; San Antonio, Texas. June 1999:
- PM.5 Challenging the Project Management Paradigm (3): THE USE OF VALUE ANALYSIS TO ENHANCE THE PROCUREMENT PROCESS; London, UK, September 1996
- PM.4 Challenging the Project Management Paradigm (2): PLANNING FOR STAKEHOLDER SATISFACTION FIRST TIME ROUND; Hong Kong, May 1996
- PM.3 INFRASTRUCTURE & HOUSING CHALLENGES/ OPPORTUNITIES; London, Ontario, June 1992
- PM.2 A Structured Approach to Multi-Project
 Management: REVIEW & CONTROL PROCESS FOR
 CAPITAL PROJECTS; Atlanta, Georgia, October 1989
- PM.1 QUALITY MANAGEMENT APPLIED TO CAPITAL PROJECTS; London, UK, August 1990

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STRATEGIC FOCUS

- SF.9 DRIVING BEST VALUE THROUGH VALUE ASSURANCE (co-author); London, UK, February 2014
- SF.8 IN SEARCH OF VALUE FOR STRATEGIC PURCHASING; Banff, Alberta, October 2010
- SF.7 ACHIEVING HIGH PERFORMANCE BY MANAGING THE WHOLE VALUE IMPROVEMENT CYCLE; London, UK, Oct. 2008, Feb. 2009, June 2009:
- SF.6 Focusing the Program, Projects And Teams: STRATEGIC CHOICE and DEFINING PROGRAM DIRECTION; San Antonio, Texas, June 1999
- SF.5 The Use of VALUE ANALYSIS to GUIDE the STRATEGIC PROCUREMENT PROCESS, Montreal, Quebec, April 1999
- SF.4 FOCUSING STRATEGY THROUGH VALUE MANAGEMENT; Montreal, Quebec, February 1998

- SF.3 Challenging the Project Management Paradigm (4): DEVELOPING CONSENSUS ON CHANGING STRATEGIC DIRECTION; Hong Kong, November 1997 and June 1998
- SF.2 Achieving Greater Value-Added From Your
 Outsourced Business Operations:
 INCORPORATING THE CONCEPT OF VALUE
 ANALYSIS INTO YOUR OUTSOURCING STRATEGY
 (Co-presenter); London UK, September 1997
- SF.1 Challenging the Project Management Paradigm (1): INTEGRATING STRATEGIC VALUE WITH PROJECT DEVELOPMENT AND EXECUTION; Phoenix, Arizona, May 1995

ENVIRONMENTAL

- E.9 TOWARD SUSTAINABILITY & CONSENSUS
 THROUGH VALUE MANAGEMENT; May 1999,
 Hong Kong
- E.8 ENVIRONMENTAL VALUE MANAGEMENT,
 Riyadh, Kingdom of Saudi Arabia. March 1998
- E.7 ENVIRONMENTAL STRATEGIC CHOICE THROUGH VALUE MANAGEMENT; VALUE WORLD, Chicago, Illinois, June 1996
- E.6 A METHODOLOGY FOR RATING
 ENVIRONMENTAL RISKS AND MANAGEMENT
 RESPONSE SYSTEMS; VALUE WORLD, SAVE
 International October 1995
- E.5 FORMULATION OF THE CITY OF EDMONTON'S DRAINAGE MASTER PLAN, Edmonton, Alberta, November 1990

- E.4 MANAGEMENT OF URBAN DRAINAGE
 PROBLEMS (co-author); Edmonton, Alberta,
 February 1989.
- E.3 RECENT DEVELOPMENTS IN STORMWATER
 MANAGEMENT FOR URBAN AREAS (Co-author),
 Calgary, Alberta, October 1989.
- E.2 REFURBISHMENT OF ROSSDALE WATER
 TREATMENT PLANT; Edmonton, Alberta,
 November 1985
- E.1 PLANNING AND OPTIMIZATION OF EDMONTON'S WATER SUPPLY SYSTEM, Edmonton, Alberta, *November 1983*